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This presentation also contains estimates and other statistical data obtained from independent parties and by us relating to market size and growth and other data about our industry, customers and consumers. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates and data. In addition, projections, assumptions and estimates of our future performance and the future performance of the geographic and other markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

Our historical results are not necessarily indicative of the results to be expected for any future periods and our operating results for the three-month period ended September 27, 2020 are not necessarily indicative of the results that may be expected for the fiscal year ending December 27, 2020 or any other interim periods or any future year or period.

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#### **Non-GAAP Financial Measures**

Adjusted EBITDA is a financial measure that is not required by, or presented in accordance with generally accepted accounting principles in the United States ("GAAP"). We believe that Adjusted EBITDA, when taken together with our financial results presented in accordance with GAAP, provides meaningful supplemental information regarding our operating performance and facilitates internal comparisons of our historical operating performance on a more consistent basis by excluding certain items that may not be indicative of our business, results of operations or outlook. Adjusted EBITDA should not be considered as an alternative to net (loss) income, net (loss) income per share or any other performance measures derived in accordance with GAAP as measures of operating performance, operating cash flows or liquidity. Our presentation of Adjusted EBITDA to net (loss) income, the most directly comparable financial measure presented in accordance with GAAP

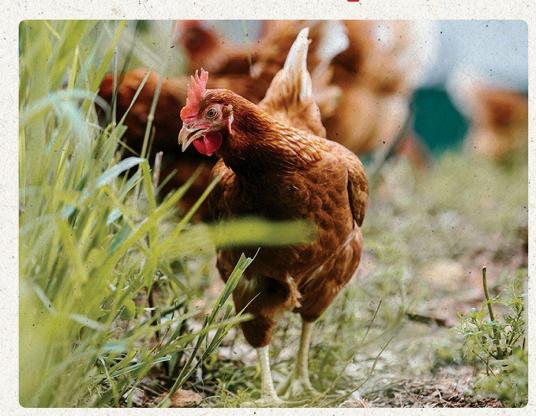
"Adjusted EBITDA" is defined as net (loss) income, adjusted to exclude: (1) depreciation and amortization; (2) provision for income taxes; (3) stock-based compensation expense; (4) interest expense; (5) interest income; (6) change in fair value of contingent consideration; and (7) net litigation settlement gain.

"Adjusted EBITDA" as a % of net revenues" is defined as Adjusted EBITDA divided by net revenues.

Adjusted EBITDA is presented for supplemental informational purposes only, has limitations as an analytical tool and should not be considered in isolation or as a substitute for financial information presented in accordance with GAAP. Some of the limitations of Adjusted EBITDA include that (1) it does not properly reflect capital commitments to be paid in the future, (2) although depreciation and amortization are non-cash charges, the underlying assets may need to be replaced and Adjusted EBITDA does not reflect these capital expenditures, (3) it does not consider the impact of any contingent consideration liability valuation adjustments and (6) it does not reflect tax payments that may represent a reduction in cash available to us. In addition, our use of Adjusted EBITDA may not be comparable to similarly titled measures of other companies because they not calculate Adjusted EBITDA in the same manner, limiting its usefulness as a comparative measure. Because of these limitations, when evaluating our performance, you should consider Adjusted EBITDA alongside other financial measures, including our net income and other results stated in accordance with GAAP.



# Bird of the Quarter



Vibrant Vivian inspects the corners of her pasture for any tasty hidden treasures.



+57%

Net Revenue Growth +102%

Adj. EBITDA Growth +329 bps

Gross Margin Growth 3.6%

Household Penetration<sup>1</sup> 16K+

Stores Selling<sup>3</sup>

#1

U.S. Pasture-Raised Egg Brand<sup>2</sup>

80%

U.S. Pasture-Raised Retail Egg Share<sup>2</sup> #2

U.S. Overall Egg Brand<sup>2</sup>

6

Product Categories

23

**Total Retail SKUs** 

### **BULLSH\*T FREE**

## ETHICAL FOOD

Source: SPINS and WFM data

<sup>&</sup>lt;sup>1</sup> Numerator panel data based on the 52 week period ending 27-Sep-2020.

<sup>&</sup>lt;sup>2</sup> Based on retail dollar sales for the 52 week period ending 6-Sep-2020. Brand rank excludes private label.

<sup>&</sup>lt;sup>3</sup> Based the 12 week period ending 6-Sep-2020.



## **OUR VALUES ARE ROOTED IN CONSCIOUS CAPITALISM**



We operate a

## STAKEHOLDER MODEL

that prioritizes the long-term benefits of each of our stakeholders



We balance

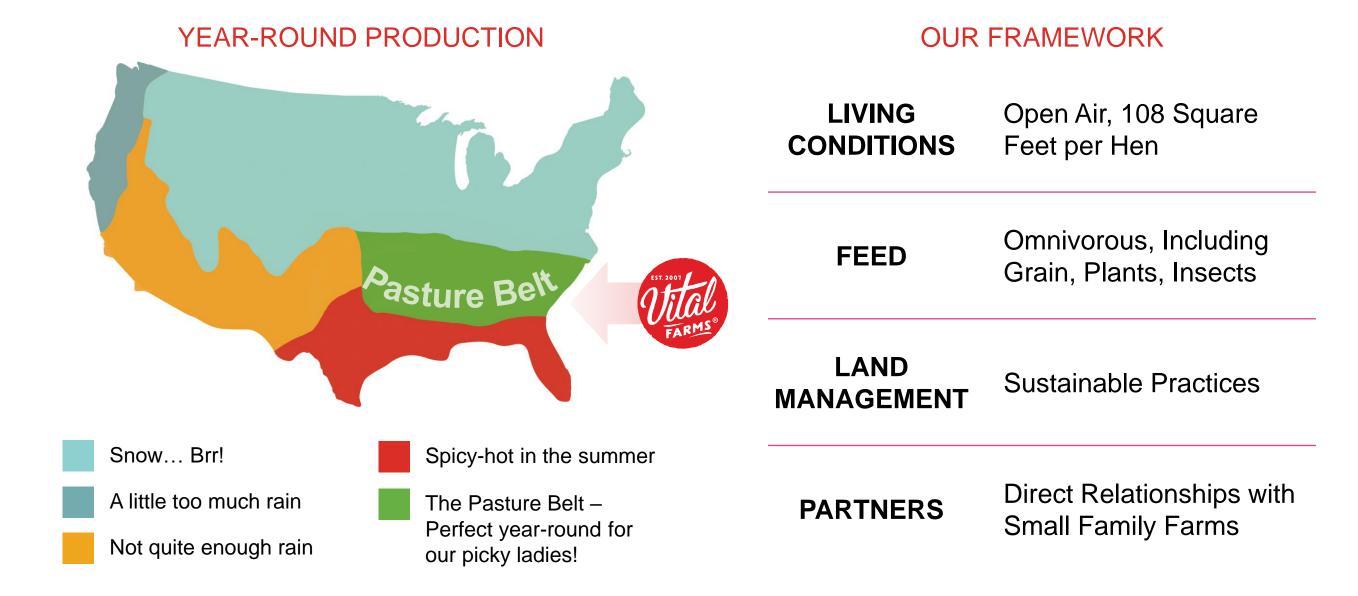
# PROFIT AND PURPOSE

to meet highest verified standards of social and environmental performance, public transparency and legal accountability





# WE HAVE DEVELOPED AN ETHICAL ALTERNATIVE TO FACTORY FARMING PRACTICES





# WE ARE WORKING TO IMPROVE THE LIVES OF PEOPLE, ANIMALS, AND THE PLANET . . . THROUGH FOOD

#### CHAMPIONING ANIMAL WELFARE



## INNOVATING THE SUPPLY CHAIN



#### BUILDING A PREMIUM BRAND











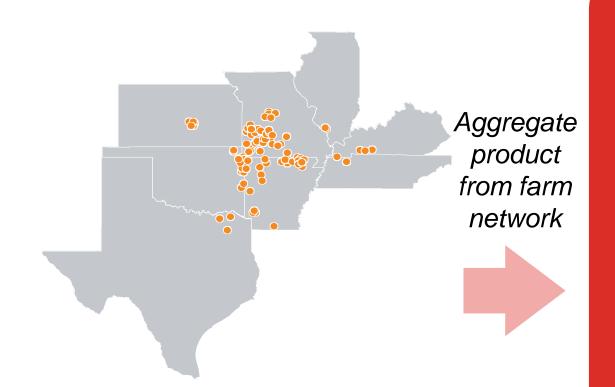


EACH DAY WE BRING ETHICAL FOOD TO THE TABLE BY SOURCING AND MARKETING PASTURE-RAISED FOOD FROM SMALL FAMILY FARMS



## **OUR MODEL ALLOWS US TO DELIVER QUALITY AT SCALE**

#### **NETWORK OF 200+ SMALL** FAMILY FARMS





**EGG CENTRAL** STATION

Wash, Grade, Pack, Ship, Quality control

**HEADQUARTERS** 

Branding, Selling, Supporting

**MORE THAN 16,000 STORES** 

RETAIL















Direct to

customer

& through

distributors











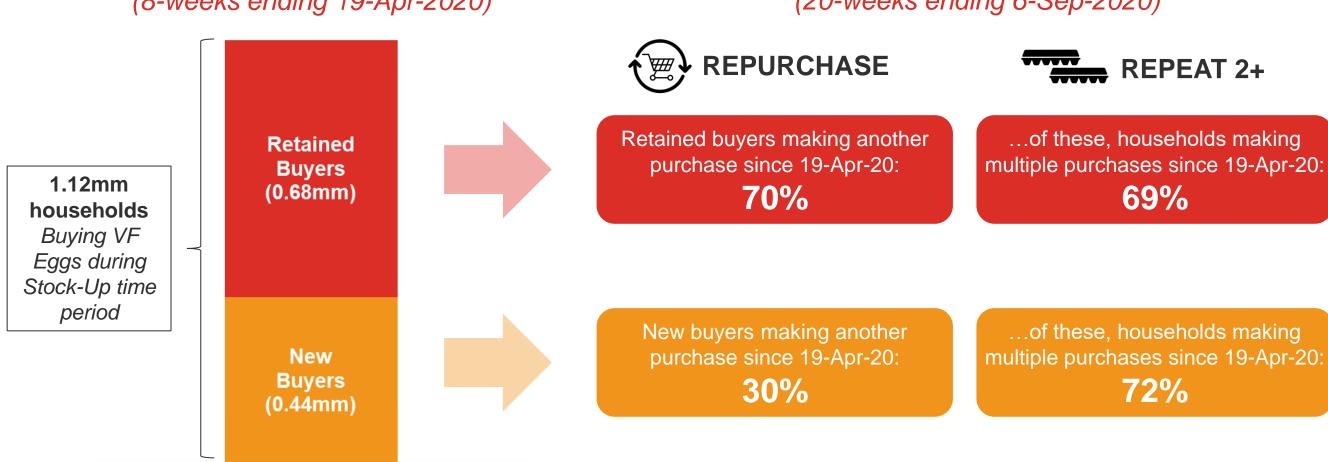




## NEW VITAL FARMS EGGS CUSTOMERS HAVE REMAINED WITH THE BRAND FOLLOWING THE COVID-19 STOCK-UP PERIOD



5 MONTHS POST STOCK-UP (20-weeks ending 6-Sep-2020)



**VITAL FARMS EGGS** 



## **COVID-19 ACCELERATED THE DEMAND FOR E-COMMERCE**

## TOTAL VITAL FARMS RETAIL DOLLAR SALES (\$ THOUSANDS)

#### ONLINE FRESH GROCERY

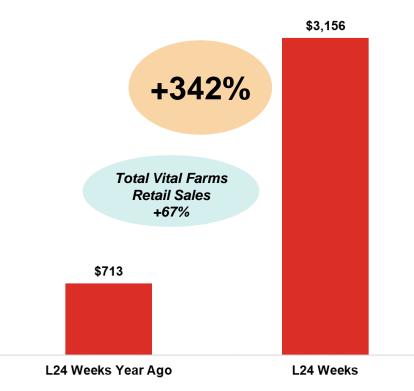




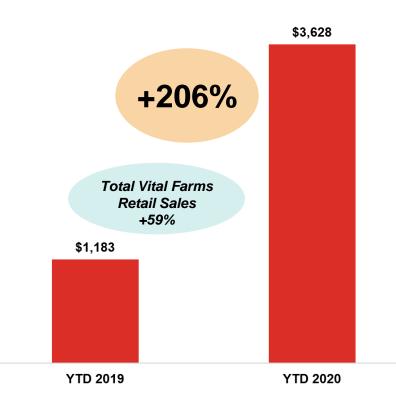




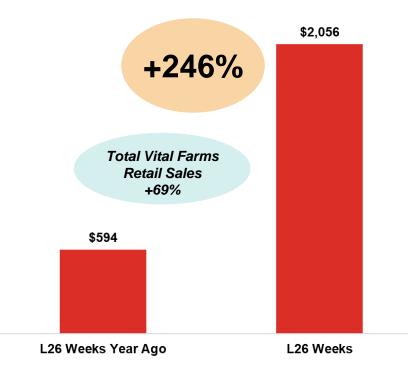
#### **KEY RETAILER**<sup>1</sup>



#### **KEY PARTNER<sup>2</sup>**



## NATIONAL BRICK & MORTAR RETAILER<sup>3</sup>







### **VITAL FARMS GROWTH DRIVERS**



EXPAND HOUSEHOLD PENETRATION THROUGH GREATER CONSUMER AWARENESS



2 GROW WITHIN THE RETAIL CHANNEL



3 EXPAND PRODUCT OFFERING THROUGH INNOVATION



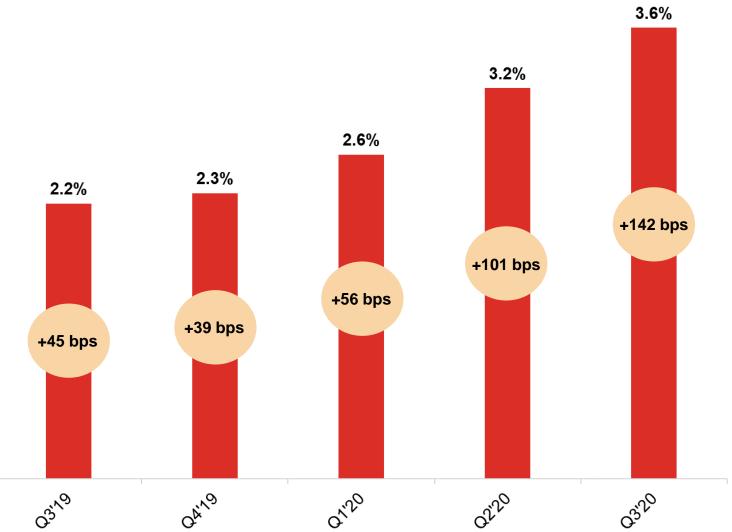
4 EXPAND OUR FOOTPRINT ACROSS FOODSERVICE



## ACCELERATING HOUSEHOLD PENETRATION GROWTH THROUGH POSITIVE EARNED MEDIA AND NEW DISTRIBUTION

## HOUSEHOLD PENETRATION







## **FAST @MPANY**

01-06-20 | WORLD CHANGING IDEAS

This big egg company will now show you 360-degree look at where your eggs come from

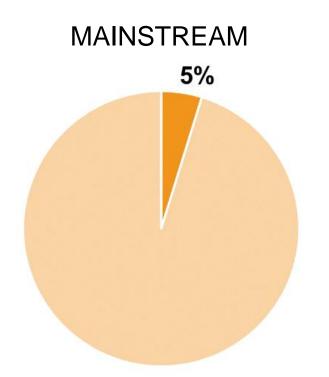


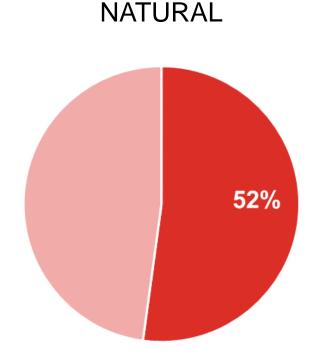
Vital Farms IPO Shows Acceptance Of Stakeholder Versus Stockholder Values On The Market



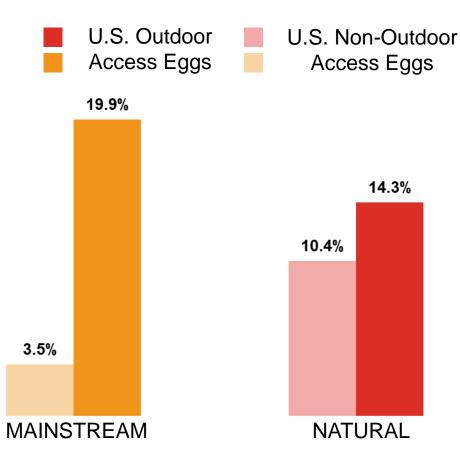
### **DEMAND CONTINUES TO SHIFT TOWARD OUTDOOR ACCESS EGGS**

U.S. OUTDOOR ACCESS EGGS SHARE OF TOTAL (RF EGG UNITS – LAST 52 WEEKS ENDING 06-SEP-2020)





### 1-YEAR U.S. EGG GROWTH RATES (RF EGG UNITS – LAST 52 WEEKS ENDING 06-SEP-2020)



Source: SPINS

Note: Outdoor access eggs defined as free-range and pasture-raised eggs, as categorized by SPINS. Growth rates represent year-over-year growth. Mainstream Channel is defined as total US MULO, as defined by SPINS. MULO consists of total US food (i.e., grocery), mass, dollar, military, and drug, as defined by SPINS.

# CONTINUE TO DEMONSTRATE AN ABILITY TO RESONATE WITH CONSUMERS ACROSS ALL CHANNELS

## **RANKING** (REATIL DOLLAR SALES)

## VITAL FARMS EGGS RETAIL DOLLAR SALES BY CHANNEL (\$ THOUSANDS)



#1 Egg Brand



**#1** Egg Brand



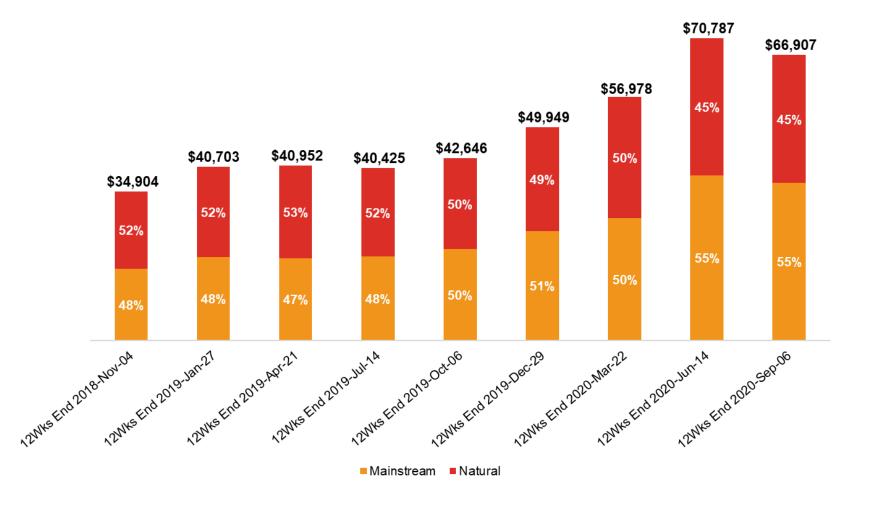
#2 Egg Brand





#2 Egg Brand

Publix #2 Egg Brand



Source: SPINS, Whole Foods Market

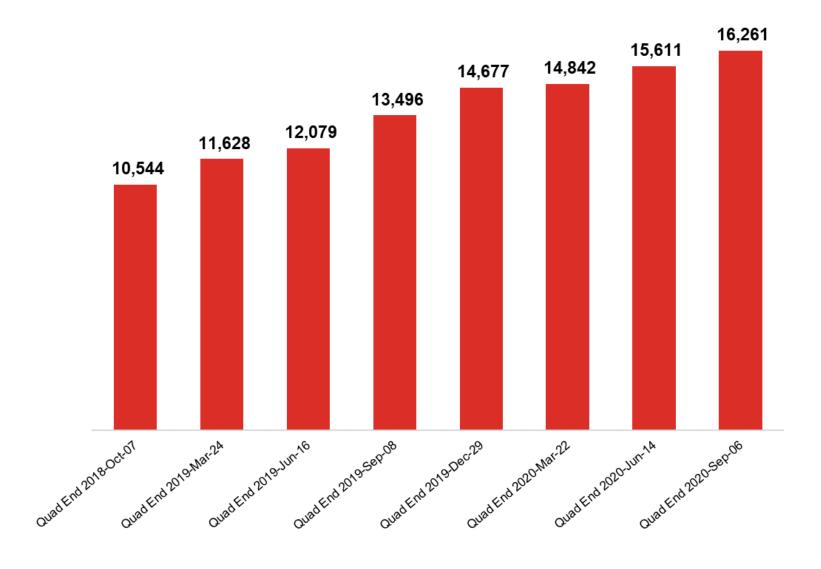
Note: Ranking based on last 12 weeks ending 06-Sep-2020 (excluding Private Label)



## CONTINUED STORE GROWTH WITHIN THE RETAIL CHANNEL

### **STORE COUNT**

MULO CHANNEL, NATURAL CHANNEL AND WHOLE FOODS



+20%

Store Count vs. Year Ago

**Q3 New Distribution** 











Source: SPINS and Whole Foods Market



## DEMONSTRATED TRACK RECORD OF PROFITABLE CATEGORY

**EXPANSION** 



57%

Q3 '20 NET REVENUE **GROWTH** 

329 bps

Q3 '20 GROSS MARGIN GROWTH

34%

**Q3 '20 GROSS MARGIN** 

Q3 '20 ADJUSTED **EBITDA MARGIN** 

CHEE

2019

Pasture-Raised **Egg Bites** 

2020

Stores: 849



2019

Pasture-Raised Liquid Whole Eggs

Stores: 472

2008

2015

Pasture-Raised

Stores: 1,895

Pasture-Raised Ghee

Pasture-Raised Shell Eggs

Stores: 15,559

Pasture-Raised Butter

Stores: 12,060

Hard-Boiled Eggs

2018

Stores: 1,577

Source: SPINS and Whole Foods Market

Note: Store Count figures for last 52 weeks as of 06-Sep-2020



## PRODUCT PENETRATION AT OUR TOP RETAIL PARTNERS

	WIND F	Co. No.					
PRODUCTS	WHÔLE FOODS MARKET	SPROUTS FARMERS MARKET	TARGET	Kröger	Albertsons	Publix	TOTAL STORES
PASTURE-RAISED = 200	$\checkmark$	<b>√</b>	<b>√</b>	<b>√</b>	<b>✓</b>	<b>√</b>	15,559
SPETURE-FAIRED	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	<b>✓</b>	<b>√</b>	12,060
LEEL BUTTER	<b>√</b>	<b>√</b>		<b>√</b>			1,895
AN THE PASSED	<b>√</b>	<b>√</b>	<b>√</b>		<b>✓</b>		1,557
EGG BILES	<b>√</b>	<b>√</b>	<b>√</b>		<b>✓</b>		859
norm table	<b>√</b>						472
AVG. ITEMS CARRIED	11.0	9.0	2.1	3.7	2.9	4.7	
CHANNEL AVG. ITEMS CARRIED		5.7			2.8		





#### FINANCIAL SUMMARY HIGHLIGHTS

#### **Q3 2020 PERFORMANCE UPDATE**

#### **Highlights**

- Net revenue increased 57% to \$53.4 million in the third quarter driven primarily by volume increases to our distributors, including as a result of the stay-at-home trends associated with COVID-19, whereby consumers increased their purchases of eggs and butter, a higher turnover rate of sales to our retail customers, and new distribution at new and existing customers
- Gross margin expanded 329 bps in the third quarter due to lower material costs for eggs and butter and volume leverage over direct labor and overhead costs
- Adjusted EBITDA<sup>(1)</sup>, was increased 101% to \$3.7 million in the third quarter primarily driven by volume increases to our distributors, expanded gross margin as well as leverage over fixed operating costs. The increase was partially offset by an increase in SG&A due to increased overall headcount to support our operations and an increase in professional fees and commercial insurance costs due in part to being a newly public company.
- Adjusted EBITDA as a % of net revenues increased by 155 bps year-over-year

Financial Performance							
(\$ thousands)	Q3'20			Q3'19	Change		
Net Revenues	\$	53,367	\$	34,082	57%		
Gross Profit		18,350		10,598	73%		
Gross Margin %		34%		31%	329 bps		
Operating Income		2,413		1,184	104%		
Net Income		1,662		823	102%		
Adjusted EBITDA <sup>(1)</sup>	\$	3,741	\$	1,861	101%		
Adjusted EBITDA as a % of Net Revenues (1)		7%		5%	155 bps		

(1) See appendix for reconciliation of Adjusted EBITDA and Adjusted EBITDA as a % of net revenues



### FINANCIAL SUMMARY HIGHLIGHTS

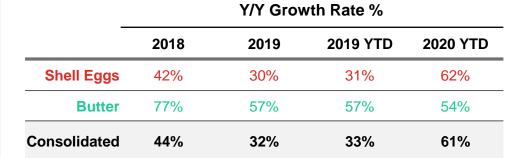
#### **NET REVENUE GROWTH**

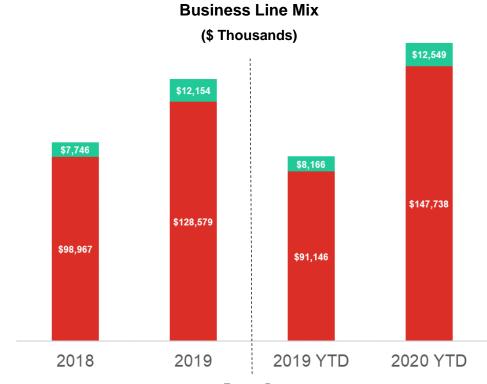
#### **Net Revenues Summary**

## Quarterly and YTD Net Revenue Growth (\$ Thousands)



#### **Net Revenues by Product**





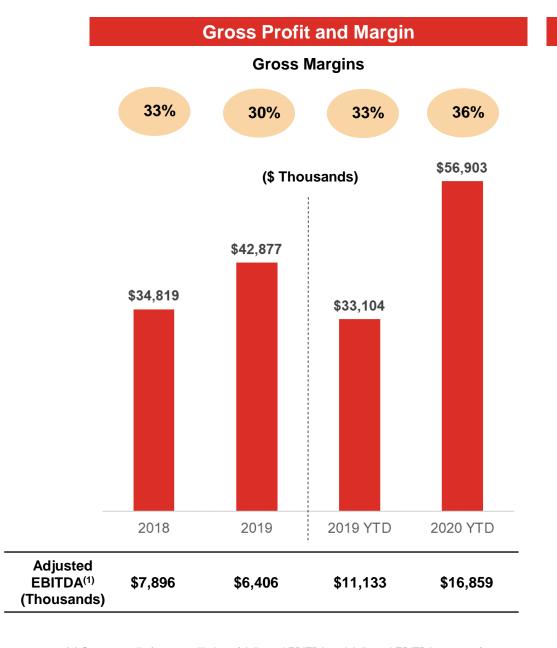
#### **Highlights**

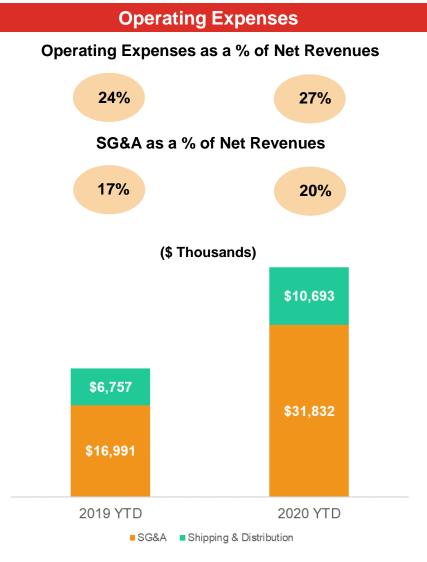
- Net revenue was \$160.3 million for the 39week period ended September 27, 2020 as compared to \$99.3 million for the 39-week period ended September 29, 2019.
- The increase of \$61.0 million, or 61%, was primarily driven by an increase in gross egg sales of \$63.0 million.
- The increases in egg sales and butter sales were primarily due to:
  - volume increases to our distributors, including as a result of continued trends associated with COVID-19 whereby consumers increased their purchases of staples of eggs and butter
  - a higher turnover rate of sales to our retail customers
  - new distribution at new and existing customers.



#### FINANCIAL SUMMARY HIGHLIGHTS

#### IMPROVING MARGIN PROFILE





#### **Highlights**

- The increase in gross profit of \$23.8 million, or 72%, was primarily driven by an increase in net revenue.
- Gross margin expanded 220 bps in the third quarter due to lower material costs for eggs and butter and volume leverage over direct labor and overhead costs
- Shipping and distribution increased \$3.9
  million, or 58%, primarily driven by an increase
  in sales volume that resulted in increased
  costs related to third-party freight for our
  products
- Selling, general, and administrative expenses
  as a percent of net sales increased to 20% for
  the 39-week period ended September 27,
  2020, compared to 17% for the 39-week
  period ended September 29, 2019. The
  increase was primarily driven by increased
  overall headcount to support our operations,
  an increase in marketing expenses to support
  our continued investment in brand marketing
  and direct advertising, an increase in fees due
  in part to being a newly public company and
  corporate development costs and one-time
  expenses in connection with our IPO



## RAISING 2020 NET REVENUE AND ADJUSTED EBITDA GUIDANCE

\$ in Millions	PREVIOUS	NEW	INCREASE
Net Sales vs. Year Ago	\$205-\$210 +46%	\$210-\$214 +49%	+\$5
Adjusted EBITDA <sup>(1)</sup> vs. Year Ago	<b>\$14-\$16</b> +119%	<b>\$16-\$18</b> +150%	+\$2

(1) See appendix for reconciliation of Adjusted EBITDA



**APPENDIX** 



### **ADJUSTED EBITDA RECONCILIATION**

	13-Weeks Ended				39-Weeks Ended			
(\$ thousands)	27-Se		29-Sep-19		27-Sep-20		29-Sep-19	
Net income	\$	1,662	\$	823	\$	9,531	\$	7,636
Depreciation and amortization		614		370		1,568		1,119
Provision for income tax		620		323		4,300		2,839
Stock-based compensation expense		737		290		1,481		576
Interest expense		110		85		365		250
Change in fair value of contingent consideration (1)		8		15		(342)		53
Interest income		(10)		(45)		(24)		(140)
Net litigation settlement gain (2)		0		0		(20)		(1,200)
Adjusted EBITDA	\$	3,741	\$	1,861	\$	16,859	\$	11,133
Net Income as a % of Net Revenues		3%		2%		6%		8%
Adjusted EBITDA as a % of Net Revenues		7%		5%		11%		11%

<sup>(1)</sup> Amount reflects the change in fair value of a contingent consideration liability in connection with our 2014 acquisition of certain assets of Heartland Eggs (2) For the 39-week period ended September 29, 2019, amount reflects a gain in connection with the settlement of the Ovabrite lawsuit.