

# WELCOME TO OUR INVESTOR DAY

**SEPTEMBER 28, 2021** 

#### OUR PRESENTATION WILL BEGIN AT APPROXIMATELY 8:30 AM CT



## **REPORTING DISCLAIMER**

This presentation contains, in addition to historical information, certain forward-looking statements, as defined in Private Securities Litigation Reform Act of 1995, that are based on our current assumptions, expectations and projections about future performance and events and relate to, among other matters, our future financial performance, our business strategy, industry and market trends, future expectations concerning our market position, future operations and capital expenditures. Statements in this release that are forward-looking include, but are not limited to, statements related to the impact of the COVID-19 pandemic on the Company's business, the company's ability to acquire new customers and successfully retain existing customers and the Company's ability to effectively manage long-term growth.

Forward-looking statements generally contain words such as "believes," "expects," "may," "will," "should," "seeks," "approximately," "intends," "plans," "estimates," and similar expressions. These forward-looking statements are only predictions, not historical fact. You should, therefore, not rely on these forward-looking statements as representing our views as of any date subsequent to the date of this presentation. Forward-looking statements are based on information available at the time those statements are made and/or management's good faith belief as of that time with respect to future events and are subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in or suggested by the forward-looking statements. Important factors that could cause actual results to differ materially from expectations include, among others: the magnitude and duration of the COVID-19 pandemic; our ability to effectively manage our growth; our ability to effectively expand our manufacturing and production capacity, forecast demand and manage our inventory; our ability to successfully enter new markets, manage our international expansion and comply with any applicable laws and regulations; the effects of increased competition from our market competitors; the success of our marketing efforts and the ability to grow brand awareness, maintain, protect and enhance our brand, attract and retain new customers and grow our market share; changes in consumer tastes and trends in our industry; changes in government regulations and policies; availability and prices of raw materials for our products; outcomes of legal or administrative proceedings; the financial condition of, and our relationship with our suppliers, co-manufacturers, distributors, retailers and foodservice customers; the ability of our suppliers and co-manufacturers to comply with food safety, environmental or other laws or regulations; and general economic conditions. We are under no duty to update any of these

This presentation also contains estimates and other statistical data obtained from independent parties and by us relating to market size and growth and other data about our industry, customers and consumers. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates and data. In addition, projections, assumptions and estimates of our future performance and the future performance of the geographic and other markets in which we operate are necessarily subject to a high degree of uncertainty and risk.

Our historical results are not necessarily indicative of the results to be expected for any future periods and our operating results for the 13-week period ended June 27, 2021 are not necessarily indicative of the results that may be expected for the fiscal year ending December 26, 2021 or any other interim periods or any future year or period.

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#### **Non-GAAP Financial Measures**

Adjusted EBITDA is a financial measure that is not required by, or presented in accordance with generally accepted accounting principles in the United States ("GAAP"). We believe that Adjusted EBITDA, when taken together with our financial results presented in accordance with GAAP, provides meaningful supplemental information regarding our operating performance and facilitates internal comparisons of our historical operating performance on a more consistent basis by excluding certain items that may not be indicative of our business, results of operations or outlook. Adjusted EBITDA should not be considered as an alternative to net (loss) income per share or any other performance, operating cash flows or liquidity. Our presentation of Adjusted EBITDA should not be construed to imply that our future results will be unaffected by these items. See the appendix to this presentation of Adjusted EBITDA to net (loss) income, the most directly comparable financial measure presented in accordance with GAAP

"Adjusted EBITDA" is defined as net (loss) income, adjusted to exclude: (1) depreciation and amortization; (2) provision for income taxes; (3) stock-based compensation expense; (4) interest expense; (5) interest income; (6) change in fair value of contingent consideration; and (7) net litigation settlement gain.

"Adjusted EBITDA" as a % of net revenues" is defined as Adjusted EBITDA divided by net revenues.

Adjusted EBITDA is presented for supplemental informational purposes only, has limitations as an analytical tool and should not be considered in isolation or as a substitute for financial information presented in accordance with GAAP. Some of the limitations of Adjusted EBITDA include that (1) it does not properly reflect capital commitments to be paid in the future, (2) although depreciation and amortization are non-cash charges, the underlying assets may need to be replaced and Adjusted EBITDA does not reflect these capital expenditures, (3) it does not consider the impact of stock-based compensation expense, (4) it does reflect other non-operating expenses, including interest expense, (5) it does not consider the impact of any contingent consideration liability valuation adjustments and (6) it does not reflect tax payments that may represent a reduction in cash available to us. In addition, our use of Adjusted EBITDA may not be comparable to similarly titled measures of other companies because they not calculate Adjusted EBITDA in the same manner, limiting its usefulness as a comparative measure. Because of these limitations, when evaluating our performance, you should consider Adjusted EBITDA alongside other financial measures, including our net income and other results stated in accordance with GAAP.



# **INVESTOR DAY AGENDA**



**BRINGING ETHICAL FOOD TO THE TABLE** 

**OUR MISSION IS REFLECTED IN OUR SUPPLY CHAIN** 

FINANCIAL UPDATE: FOCUSED ON GROWTH

**Q&A SESSION** 



**TOURS OF EGG CENTRAL STATION** 

**MEET & GREET WITH VITAL FARMS MANAGEMENT** 

# **TODAY'S SPEAKERS**

EST. 2007



MATT O'HAYER

FOUNDER, EXECUTIVE CHAIRMAN

### RUSSELL DIEZ-CANSECO

PRESIDENT, CHIEF EXECUTIVE OFFICER



JASON DALE

CHIEF OPERATING OFFICER



**BO** MEISSNER

CHIEF FINANCIAL OFFICER

# BRINGING ETHICAL FOOD TO THE TABLE





# VITAL FARMS AT A GLANCE

~60%	8.5%	36.4%	4.5%	<b>5.5M+</b>
NET REVENUE CAGR SINCE 2010	Q2 '21 ADJ. EBITDA MARGIN	Q2 '21 GROSS MARGIN	HOUSEHOLD PENETRATION <sup>1</sup>	HOUSEHOLDS PURCHASING
#1	5.6%	#2	17,250+	24
U.S. PASTURE- RAISED EGG BRAND <sup>2</sup>	U.S. RETAIL EGG SHARE <sup>3</sup>	U.S. OVERALL EGG BRAND <sup>2</sup>	STORES SELLING <sup>3</sup>	TOTAL RETAIL SKUs <sup>4</sup>
BULLSH*T FREE			HONEST	FOOD

Sources: SPINS, Whole Foods Market <sup>1</sup> Numerator panel data based on the 52-week period ending 30-Jun-2021. <sup>2</sup> Based on retail dollar sales for the 12-week period ending 13-Jun-2021. Brand rank excludes private label. <sup>3</sup> Based the 12-week period ending 27-Jun-2021. <sup>4</sup> Excludes Breakfast Bars and Spreadable Butter, were not on shelves until after June-27-2021 See Appendix for a reconciliation of Adjusted EBITDA Margin



## VITAL FARMS BEGAN WITH AN OBSERVATION AND A QUESTION

# IS IT POSSIBLE TO PRODUCE AMAZING FOOD IN AN **ENVIRONMENTALLY** RESPONSIBLE. HUMANE MANNER ON A **COMMERCIAL SCALE**?



SMALLER FLOCKS



FREE ROAMING



VARIED DIET



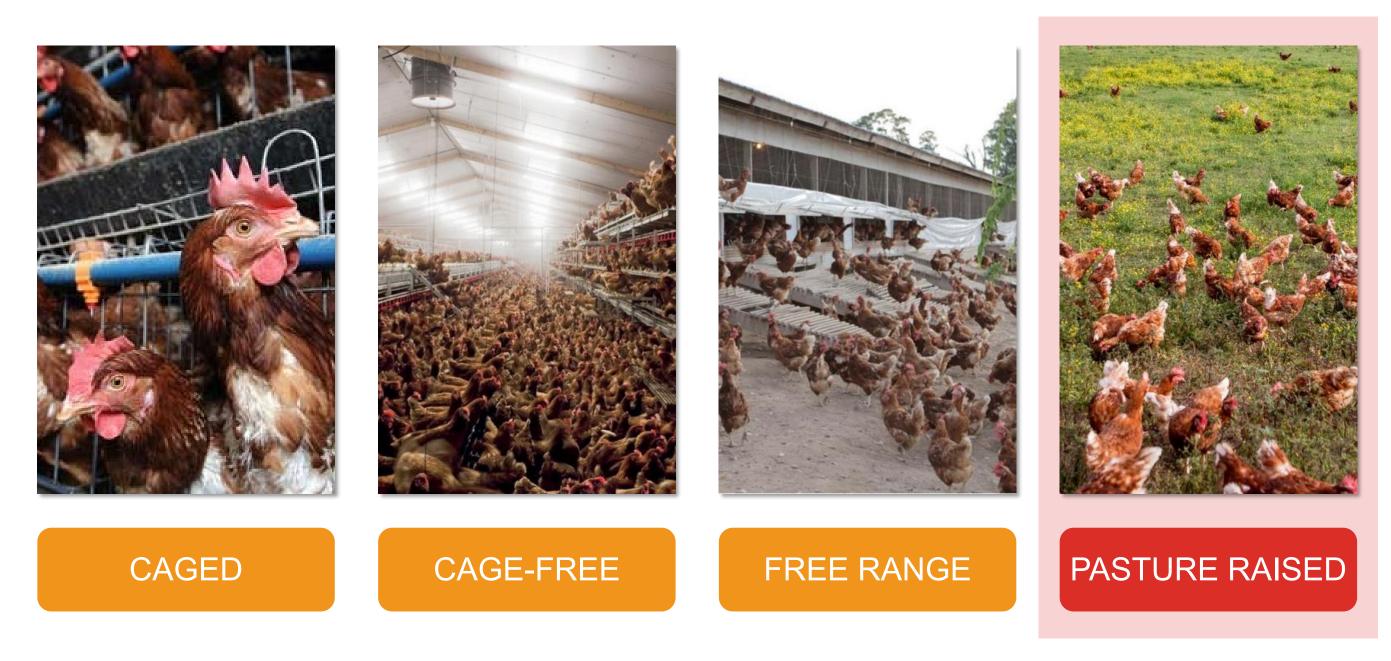
ENGAGED FARMERS



SUPERIOR EGGS



## WE KNEW THERE WAS A BETTER WAY





## **OUR VALUES ARE ROOTED IN CONSCIOUS CAPITALISM**



Certified

Corporation

# WE OPERATE A STAKEHOLDER MODEL

THAT PRIORITIZES THE LONG-TERM BENEFITS OF EACH OF OUR STAKEHOLDERS

OUR APPROACH HAS BEEN VALIDATED BY OUR DESIGNATION AS A

# **CERTIFIED B**

**CORPORATION**,

A CERTIFICATION RESERVED FOR BUSINESSES THAT BALANCE PROFIT AND PURPOSE TO MEET THE HIGHEST VERIFIED STANDARDS OF SOCIAL AND ENVIRONMENTAL PERFORMANCE, PUBLIC TRANSPARENCY AND LEGAL ACCOUNTABILITY





## WE HAVE DEVELOPED AN ETHICAL ALTERNATIVE TO FACTORY FARMING PRACTICES

#### **YEAR-ROUND PRODUCTION** OUR FRAMEWORK LIVING **OPEN AIR, 108 SQUARE CONDITIONS** FEET PER HEN OMNIVOROUS, FEED **INCLUDING GRAIN**, PLANTS, INSECTS asture Belt LAND SUSTAINABLE PRACTICES MANAGEMENT SNOW... BRR! SPICY-HOT IN THE SUMMER DIRECT RELATIONSHIPS A LITTLE TOO MUCH RAIN THE PASTURE BELT -**NETWORK** WITH SMALL FAMILY PERFECT YEAR-FARMS NOT QUITE ENOUGH RAIN ROUND FOR OUR

**PICKY LADIES!** 



## WE ARE WORKING TO IMPROVE THE LIVES OF PEOPLE, ANIMALS, AND THE PLANET THROUGH FOOD

## CHAMPIONING ANIMAL WELFARE



## INNOVATING THE SUPPLY CHAIN



## BUILDING A TRUSTED BRAND



#### EACH DAY WE BRING ETHICAL FOOD TO THE TABLE BY SOURCING AND MARKETING PASTURE-RAISED FOOD FROM SMALL FAMILY FARMS



## OUR MODEL ALLOWS US TO DELIVER QUALITY AT SCALE

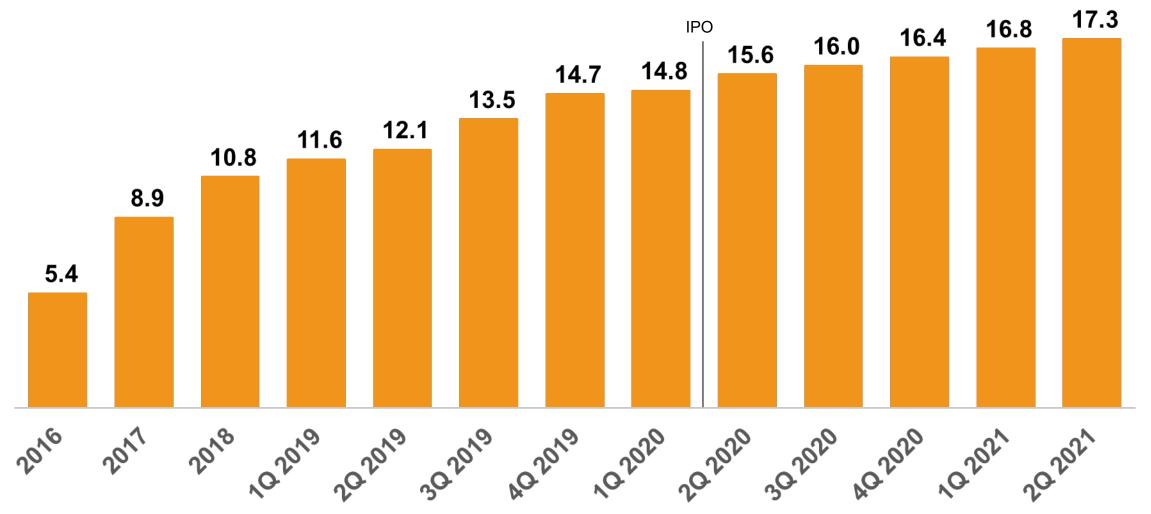




**CONSISTENT STORE GROWTH ACROSS THE RETAIL CHANNEL** 

## UPWARD TRAJECTORY CONTINUES

#### TOTAL STORES SELLING (THOUSANDS)<sup>1</sup>



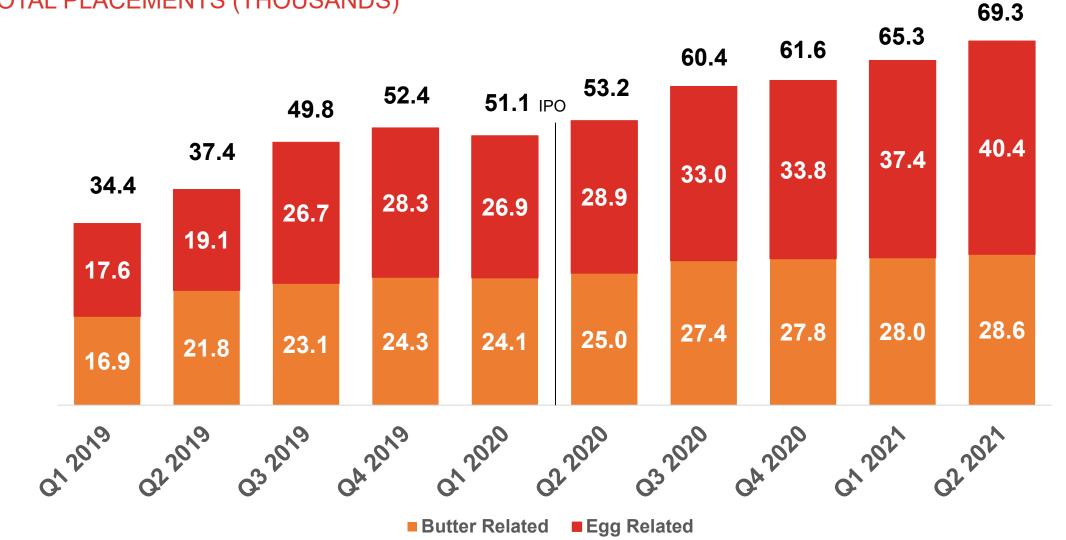
<sup>1</sup> MULO, Natural Channel and Whole Foods Source: SPINS and Whole Foods Nielsen data, latest QUAD Ending 13-Jun-2021



**DEMONSTRATING PLACEMENT MOMENTUM ACROSS CATEGORIES** 

## **POSITIVE TREND MAINTAINED THROUGHOUT 2021**

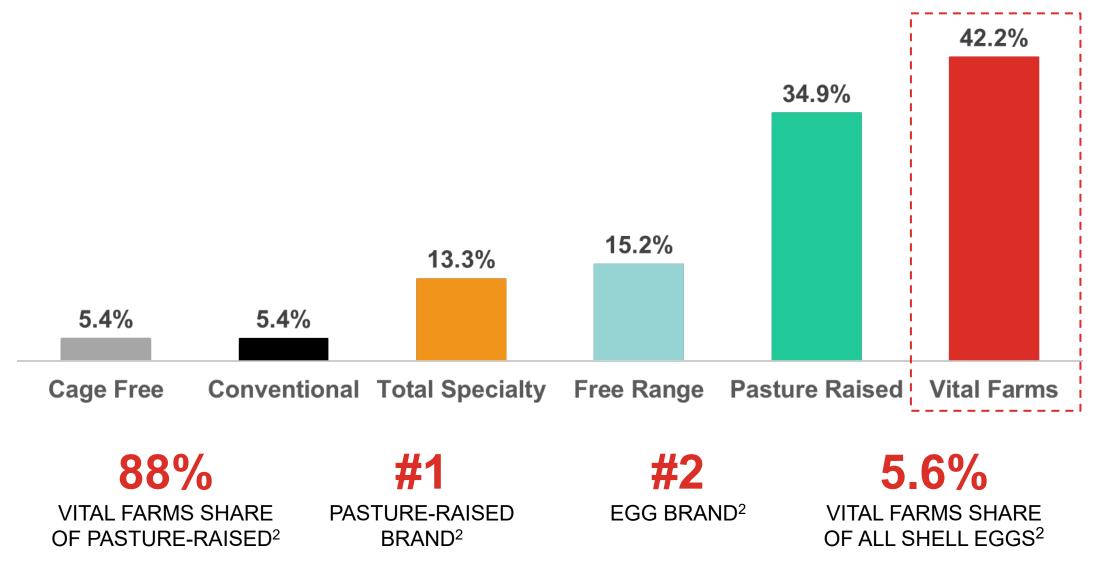
TOTAL PLACEMENTS (THOUSANDS)





## WE HAVE DELIVERED STRONG GROWTH AND SHARE POSITIONS

## 2017 - 2020 MULO AND NATURAL CHANNEL EGG DOLLAR SALES CAGR<sup>1</sup>



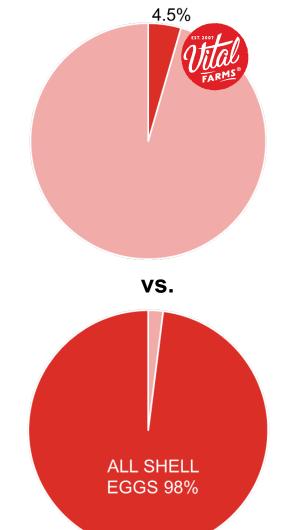


TODAY

POTENTIAL

## AND WE STILL HAVE SO MUCH ROOM TO GROW

## EXPAND HOUSEHOLD SHELL EGG PENETRATION



## EXPAND RETAIL SHELL EGG PENETRATION





## **CONSUMERS ARE MORE INFORMED AND DISCERNING**





**41%** 

OF CONSUMERS ACTIVELY

SEEK CLEAN LABELS<sup>2</sup>

OF CONSUMERS WILL BE MORE LOYAL TO A COMPANY THAT SUPPORTS **SOCIAL OR** ENVIRONMENTAL ISSUES<sup>1</sup>



OF CONSUMERS CARE ABOUT ANIMAL WELFARE<sup>5</sup>



OF CONSUMERS TRY TO EAT HEALTHY MOST OR ALL OF THE TIME<sup>3</sup>



**62%** 

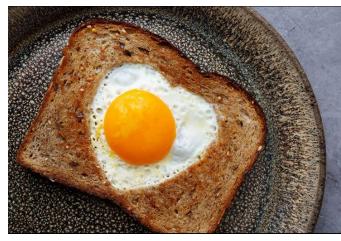
OF CONSUMERS SAY PURCHASING DECISION IS DRIVEN BY A COMPANY'S ETHICAL VALUES AND AUTHENTICITY<sup>4</sup> OF CONSUMERS WILL PAY A HIGHER PRICE FOR FOOD WITH **INGREDIENTS THEY KNOW AND TRUST**<sup>6</sup>

71%



## OUR FOOD DELIVERS TASTE WHILE OUR BRAND DELIVERS TRUST

## HIGH QUALITY, DELICIOUS, FOODS







### WITH ETHICAL SOURCING STANDARDS







### BUILDING TRUST THROUGH VALUES & TRANSPARENCY







## **OUR MARKETING STRATEGY ENCOMPASSES THE ENTIRE CONSUMER JOURNEY**

#### **PRE-PURCHASE**

#### **POST-PURCHASE**

#### DIGITAL ATTRACT





#### **WEBSITE EDUCATE**

**PASTURE-RAISED.** 

**BULLSH\*T FREE.** When we say our eggs are Pasture-Raised, we're talking about real, green pastures. No empty claims. No BS. So-called cage-free hene, on the other hand, never even go outside. And free range arms provide little more than a dirt-covered pen. Our girls find that unacceptable. And frankly, s do wel



**BRINGING ETHICALLY PRODUCED FOOD TO THE TABLE** 



#### **ON-SHELF** CONVERT





#### SOCIAL MEDIA ENGAGE<sup>1</sup>



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panda820 🦆 🛫 💗

6 Q

6,772 views Liked by livingwago and inv vitaitarims GIVEAWWY! Today we're teorning up with our friends @pood\_culture for the ultimate PASTURE-RAISED combo that every kitchen needs Cas Liked by livingwaco and 515 others vitalfarms Twinning! The Girls on Grass tee is a fan avonite around our Austin HO, but did you know it's available for purchase on our website?! Tap the link in our bio to shop Vital Farms merch. #girlsongrass only of goodles from algood, outlure & u

PASTURE-RAISED

erms & (Pgood\_culture

2)Fallow both @vital 3) Tag a pasture-raised loving friend \*\*BONUS: Share this post in your stories for an vitalfarms @frankxdaxtank182 Pis send a note to info@vitalfarms.com. Thut 🔊  $(\pm)$ O 67



5.400+ FOLLOWERS



#### **NEWSLETTERS** RETAIN



real-life, surrounded by pasture, fresh overhead and clouds drifting across air and sunshine family farm. If you're the sky. Our girls have so much room standing in the grocery aisle or in front to roam, foraging is a big part of their of your fridge, the sights and sounds day (and their diet). Watching them of a hen-dotted pasture can be pretty can bring a little zen to yours. hard to imagine. So now you don't have So feel good about your food. Keep to - you can see for yourself!

We're rolling out 360° farm tours because we believe folks like you should know (and see!) where your food comes from. And our girls have

nothing to hide. We talk about pasture-raising a lot, but there's really no substitute for



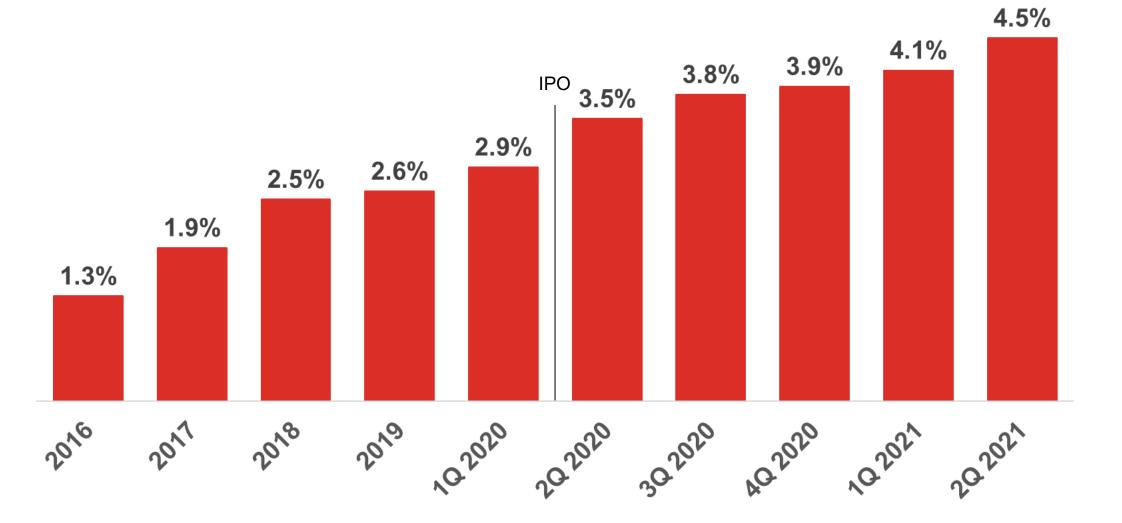


We know many of you are currently at home with your kids or know folks who are. In the spirit of National Agriculture Week, we want to help these kiddos learn a bit more about where their breakfast comes from! Check out the activity guides below for activities made for kids aged 3 - 9+. #VitalFarmeKide



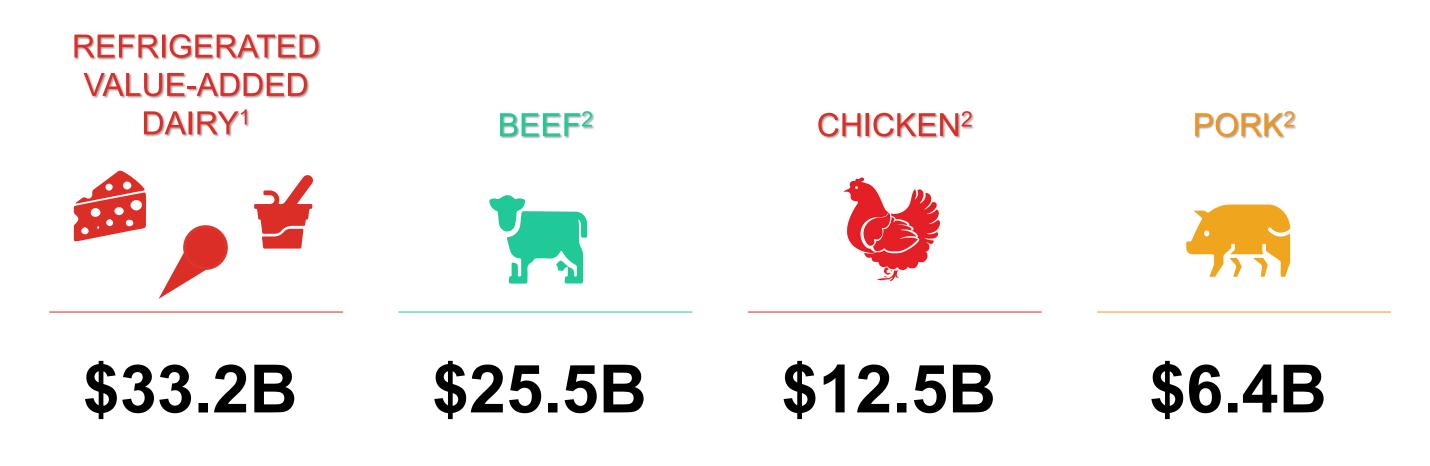


### % OF HOUSEHOLDS PURCHASING VITAL FARMS EGGS IN PRIOR 52 WEEK PERIOD





EXAMPLES OF ADJACENT CATEGORIES OUR BRAND COULD EXTEND TO UTILIZING A SMALL FAMILY FARM NETWORK



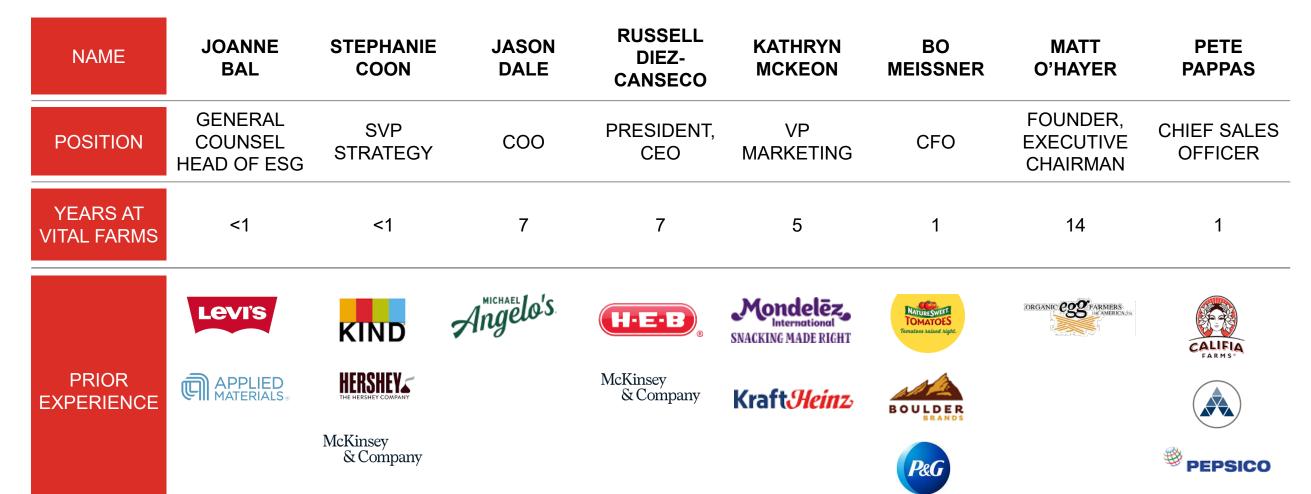
## OVER \$4B OF REVENUE POTENTIAL IN THESE CATEGORIES IF WE ACHIEVED OUR CURRENT EGG MARKET SHARE IN EACH

<sup>1</sup> SPINS as of last 52-week period ending 19-Apr-2020. Includes cream, half & half, yogurt, cheese (including cream cheese and cheese spreads), sour cream and cottage cheese; excludes milk and butter. <sup>2</sup> IRI Data as of 12/30/18 for Other Categories



## SEASONED MANAGEMENT TEAM FOCUSED ON GROWTH



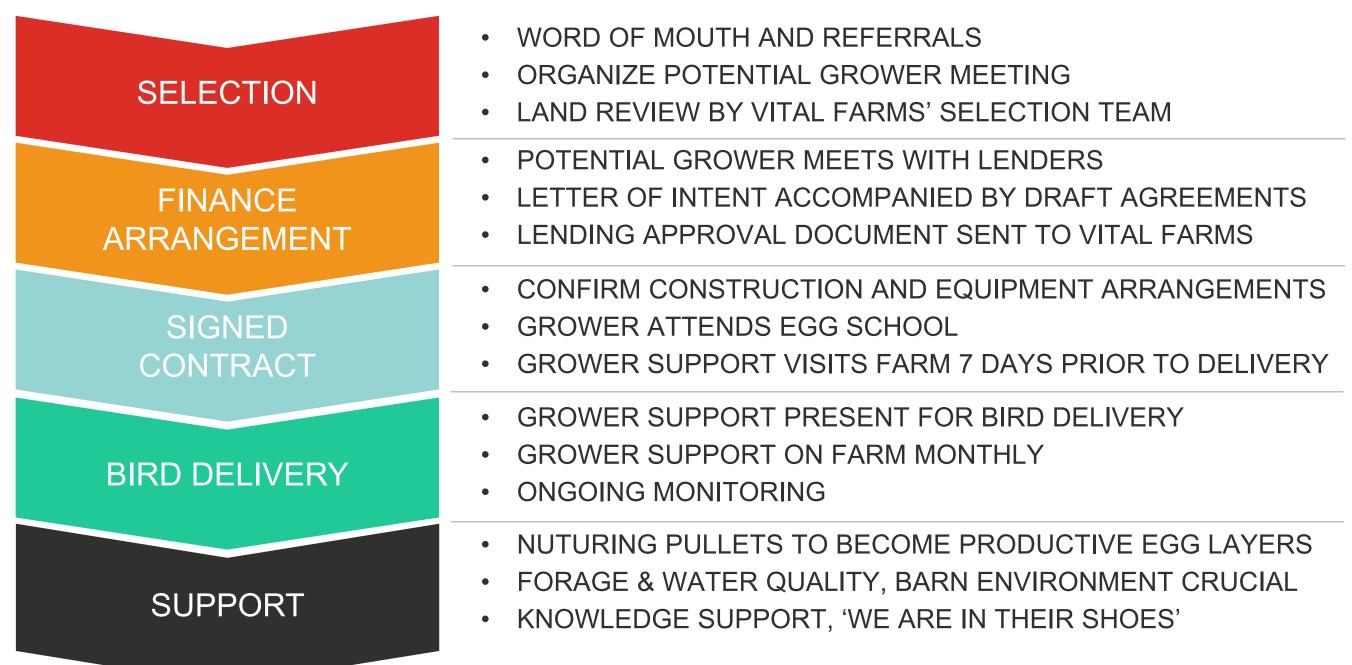


# OUR MISSION IS REFLECTED IN OUR SUPPLY CHAIN





## **PROCESS OF BECOMING A FARMER**





## HOW WE SELECT SMALL FAMILY FARMS

PROBLEM	VITAL FARMS SOLUTION	EXAMPLE	
	CREATE SELECTION TEAM	GALBRAITH POULTRY FARM     HEARD ABOUT VITAL FARMS     THROUGH FAMILY MEMBER	
HOW TO SUCCESSFULLY IDENTIFY HIGH QUALITY,	SOLICIT REFERRALS	<ul> <li>FAMILY HAD PREVIOUS EXPERIENCE IN AGRICULTURE</li> <li>ATTENDED GROWER MEETING AS AN INTRODUCTION</li> </ul>	
RELIABLE, EXPERIENCED AND VALUE DRIVEN PARTNERS?	PEER VETTING		
	INTRODUCTION		



## WE STRUCTURE MEANINGFUL ECONOMICS FOR FARMERS

PROBLEM	VITAL FARMS SOLUTION	EXAMPLE: FARM CONTRACTS
	REASONABLE LENGTH	EXCLUSIVE, 3 FLOCKS, WITH 1 FLOCK EXTENSION <sup>1</sup>
HOW TO OVERCOME THE	CLEAR EXPECTATIONS	ONGOING OVERSIGHT & SUPPORT
FOOD INDUSTRY REPUTATION OF UNFRIENDLY, UNPREDICTABLE, AND ONE-	PREDICTABLE PRICING	INDEXED, PURCHASE ALL EGGS PRODUCED
SIDED RELATIONSHIPS?	GUARANTEED PAYMENT	BI-WEEKLY PAYMENT
	OPTIONAL RENEWAL	1-YEAR UPON NOTICE



## HOW WE ENSURE COMPLIANCE AND PRODUCTIVITY

PROBLEM	VITAL FARMS SOLUTION	EXAMPLE: WORKING WITH FARMERS TO MAINTAIN STANDARDS
		<b>BOUGH &amp; CLEAR CREEK FARMS</b>
	OUTSOURCED INSPECTIONS	EXPERIENCED A HIGHER AMOUNT OF CRACKED EGGS
	EARLY DETECTION	<ul> <li>EGGS BEING LAID ON TOP OF NEST BOXES, FALLING AND BREAKING</li> </ul>
HOW TO GUARANTEE CONSISTENT COMPLIANCE AND PRODUCTIVITY ACROSS A	THOROUGH REVIEW	<ul> <li>GROWER SUPPORT TEAM WORKED WITH FARMERS TO ADDRESS TRANSFER BELT AND NEST BOX LAYING ISSUES</li> </ul>
LARGE NUMBER OF SMALL FARMS, EACH OF WHICH IS RUN INDEPENDENTLY?	PLAN OF ACTION	BOTH SHOWED MARKED OUTPUT (10% +) IMPROVEMENT IN DAYS
	JOINT REMEDIATION	
	TURNAROUND	VITAL FARMS GROWER SUPPORT TEAM

27



DESIGNED WITH OUR MISSION IN MIND: ECS IS FOCUSED ON THE ENVIRONMENT, FOOD QUALITY AND CREW SAFETY

# CREATE A POSITIVE ENVIRONMENTAL IMPACT

# FOOD QUALITY PARAMOUNT THROUGHOUT ECS

# EXTRA EMPHASIS ON CREW SAFETY AND COLLABORATION







## ENVIRONMENTAL IMPACT: FOCUS ON RAINWATER ABSORPTION AND PROTECTION OF SPRINGFIELD GROUNDWATER



## USING PERMEABLE PAVERS ELIMINATES ANY STANDING WATER ON THE HARDSCAPE



NATIVE VEGETATION THAT IS INDIGENOUS TO THE AREA NEGATES THE NEED FOR IRRIGATION AND FERTILIZER



## FOOD QUALITY & SAFETY: GOING ABOVE AND BEYOND AS TECHNOLOGY ENHANCES PRODUCTION AREA CLEANLINESS



OUR HOSPITAL GRADE HAND WASH TECHNOLOGY IS BETTER THAN WHAT EXISTS IN MOST FOOD FACILITIES





FOOD QUALITY & SAFETY: MACHINES WASH AND INSPECT THE EGGS FOR CRACKS

## DUAL WASH SYSTEM ALLOWS US TO RUN CONTINUOUSLY

## EGGS ARE WASHED THEN DRIED



CRACK DETECTOR SCANS EACH EGG 32 TIMES AND TAPS IT WITH MICROPHONE 16 TIMES





## FOOD QUALITY & SAFETY: UV LIGHTING SANITIZES EGGS WHICH ARE THEN TRANSFERRED TO THE PACK LANES



## UV LIGHT SANITIZES AND SENDS EGGS TO LOAD CELL WEIGHING

## EGGS ARE SENT ON TO TRANSFER TO THE PACK LANES

GRADING - DETERMINING INTERIOR EGG QUALITY AND CONDITION OF SHELL





FOOD QUALITY & SAFETY: WE PERFORM ADDITIONAL QUALITY CONTROL INSPECTIONS ON EVERY PALLET OF EGGS



OUR QUALITY CHECK ON EACH PALLET GOES ABOVE AND BEYOND BOTH USDA GUIDELINES AND PEERS

## THIS INSPECTION LOOKS FOR:

- SELL BY / USE BY DATE CODES
- CARTON WEIGHT
- DIRTY EGGS
- LEAKERS / CRACKS
- TOO MANY OR MISSING INSERTS



## CREW SAFETY: OUR LOADING DOCK WAS BUILT TO KEEP CREW AND PRODUCT SAFE AND COMFORTABLE



TEMPERATURE CONTROL SEALS HELP MAINTAIN COLD CHAIN AND ELIMINATE AIRBORNE INSECTS FROM ENTERING BUILDING

HYDRAULIC SAFETY SYSTEM PROTECTS CREW BY PREVENTING ACCIDENTS WHEN LOADING PALLETS

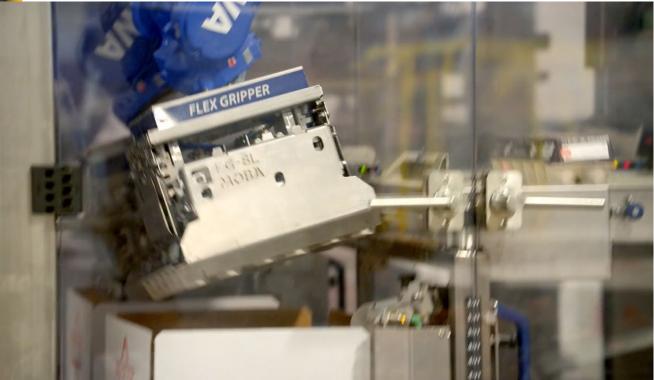




## CREW SAFETY: AUTOMATION IMPROVES SPEED AND EFFICIENCY



## EIGHT OF OUR LANES HAVE AUTOMATED CASE PACKERS



## VITAL TIMES PLACEMENTS ARE NOW AUTOMATED



## CREW SAFETY: BUILT WITH DAILY CREW EXPERIENCE IN MIND

## FREE SPAN STEEL BUILDING

## CLIMATE CONTROLLED FACILITY

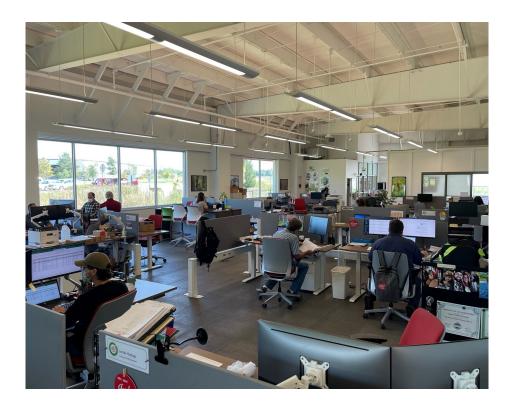
## WINDOWS AND NATURAL LIGHT PREVELANT

## FRESH AIR IS BALANCED THROUGHOUT THE FACILITY





#### CREW COLLABORATION: OFFICE DESIGNED TO PROMOTE OPEN, HEALTHY WORKING ENVIRONMENT





#### WIDE OPEN OFFICE FLOOR PLAN

## SOLAR SENSOR SHADES REGULATE AMBIENT LIGHT & TEMPERATURE HUMIDITY AND CO<sup>2</sup> SENSORS ENSURE HEALTHY INDOOR ENVIRONMENT



#### CREW CARE: FEEDBACK LEADS TO IDEA IMPLEMENTATION AND ENTIRE CREW ELIGIBLE FOR EQUITY AND BONUSES



"IDEA WALL" WITH HUNDREDS OF IDEAS YTD; OVER 50% IMPLEMENTED ALL CREW PAID 25% ABOVE LIVING WAGE ALL CREW ELIGIBLE FOR QUARTERLY 'GGOB' BONUS AND EQUITY



# CREW CARE: WE FOCUS ON BOTH CAREER DEVELOPMENT AND OVERALL WELLNESS



#### "NEW WAYS OF WORKING" LEADERSHIP DEVELOPMENT PROGRAM

#### EDUCATING AND PROTECTING CREW AGAINST COVID-19:

- MINIMAL DISRUPTION AT ECS DUE TO COVID
- HELD EDUCATIONAL HEALTH SESSIONS
- ON-SITE VACCINATION AVAILABLE IN OCTOBER
- 100% POSTIVE SURVEY RESPONSE TO "VITAL FARMS DID EVERYTHING TO KEEP CREW SAFE"



#### **OUR CURRENT EXPANSION IS ON SCHEDULE**

MID-2022 OPERATIONAL

**3 MILLION** ADDITIONAL EGGS PER DAY





NEW JOBS ADDED TO LOCAL ECONOMY

#### \$300 MILLION ADDITIONAL REVENUE

~\$25 MILLION COST OF EXPANSION

#### ECS EXPANSION WILL DOUBLE OUR PROCESSING CAPACITY TO SUPPORT GROWTH BEYOND 2022

## FINANCIAL UPDATE: FOCUSED ON GROWTH





## DELIVERED HYPER ORGANIC SALES GROWTH

NET REVENUE CAGR OF 43% (2017 – 2020)

## **IMPRESSIVE GROSS MARGIN EXPANSION**

GROSS MARGIN HAS EXPANDED 1,000 BASIS POINTS (2017 – 2020)

## WHILE IMPROVING PROFITABILITY

ADJ. EBITDA GREW FROM (\$0.8 MILLION) IN 2017 TO \$16.8 MILLION IN 2020



#### **RUNWAY FOR FURTHER GROWTH AT RETAIL**

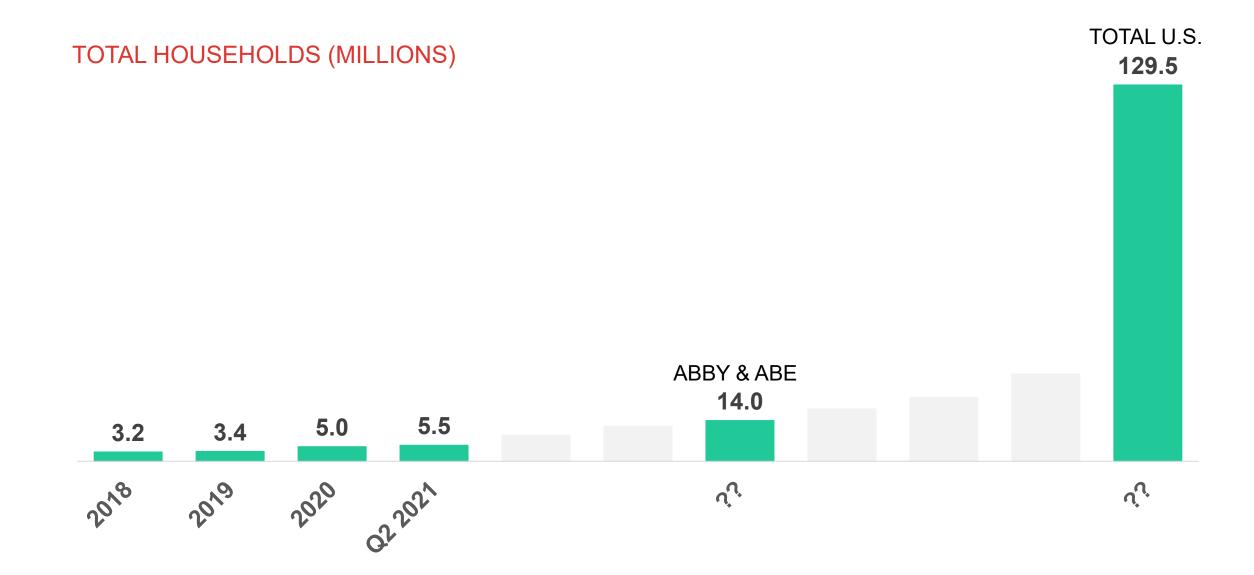
#### PLENTY OF UNTAPPED STORES AND POTENTIAL FOR SKU COUNT EXPANSION





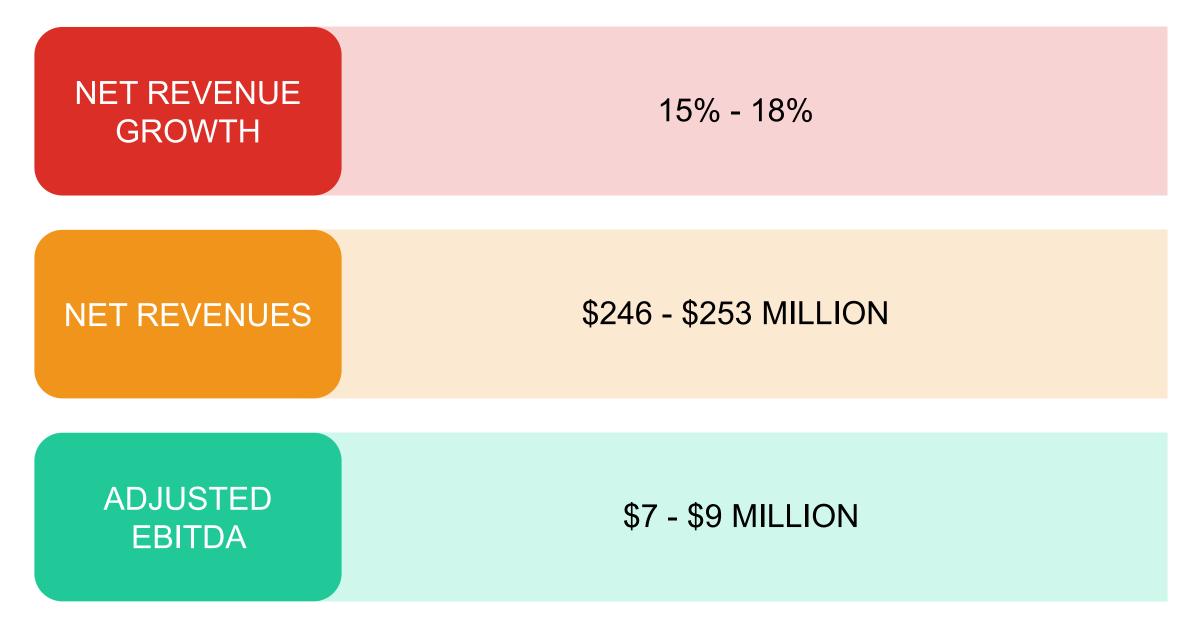
#### **RUNWAY FOR FURTHER GROWTH WITH CONSUMERS**

#### MILLIONS OF HOUSEHOLDS PURCHASING VITAL FARMS EGGS



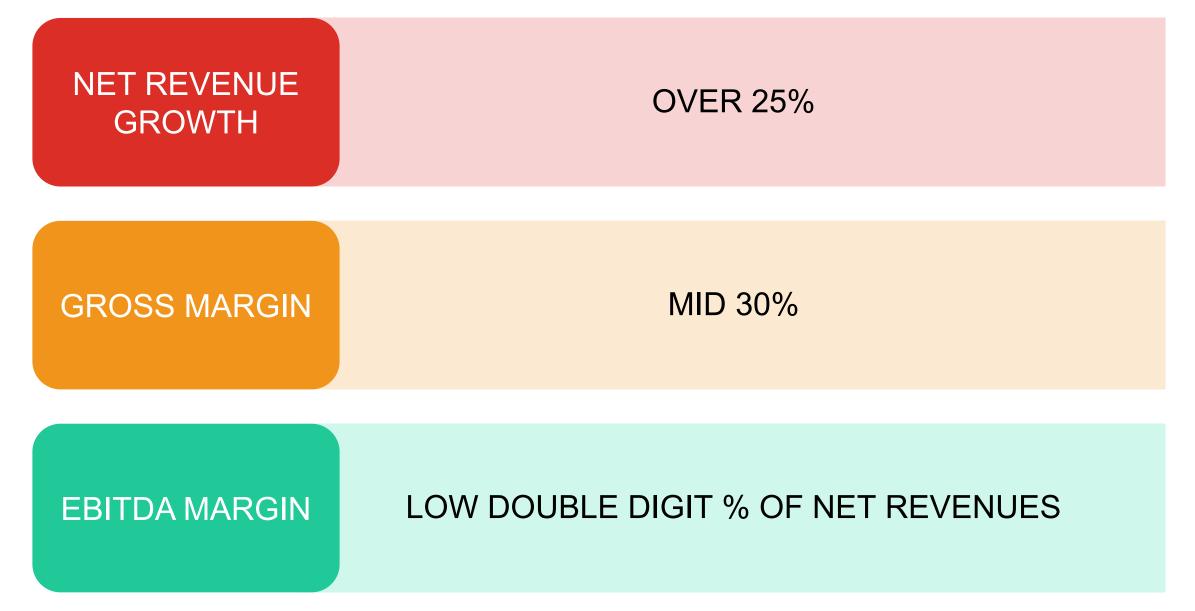


#### **REAFFIRMING 2021 GUIDANCE**





#### **OUR LONG-TERM FINANCIAL GOALS**



Note: These metrics are management goals only, are subject to a number of risks and uncertainties, including risks described in the "Risk Factors" in its Quarterly Report on Form 10-Q for the fiscal quarter ended June 27, 2021 and other filings and reports that the Company may file from time to time with the Securities and Exchange Commission.

# Q&A SESSION



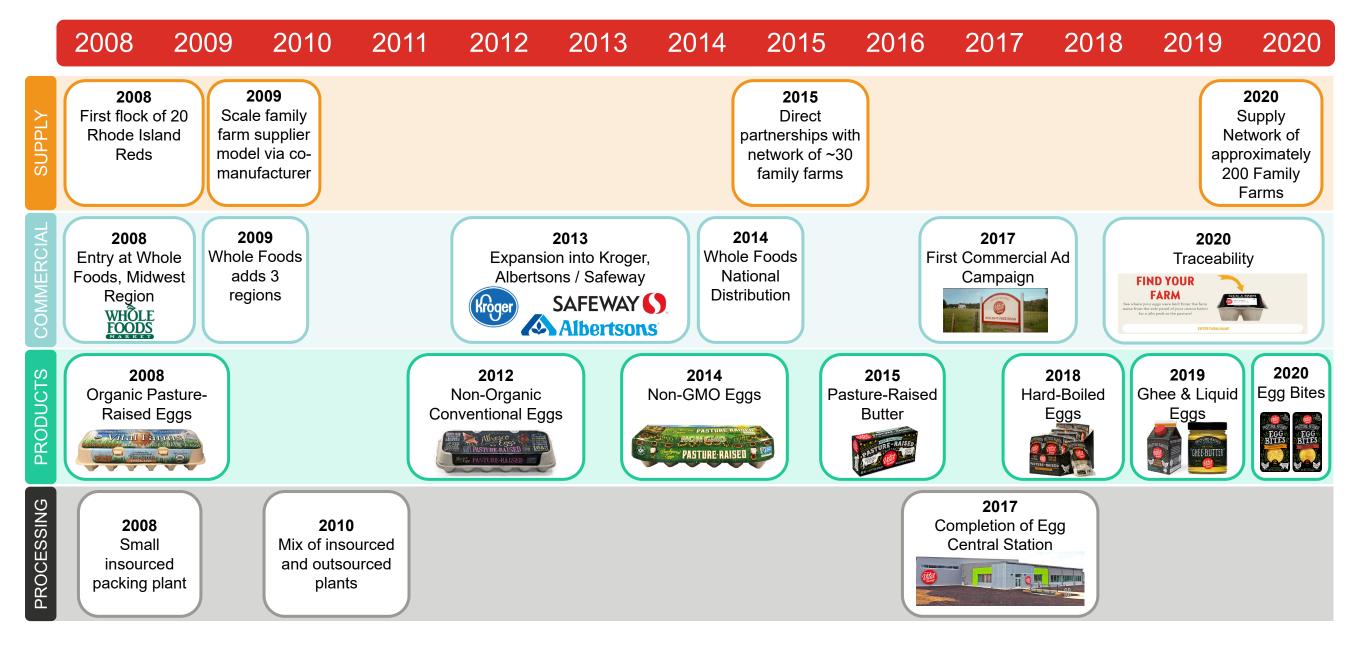
APPENDIX

FARMS®

EST. 2007



## OUR PATH TO BUILDING A LEADING NATIONAL BRAND





#### **ECS EXTERIOR GROUNDS MAP**

-FETER FABRIC

SOIL ME

UNDERSE.

#### Bioretention (Rain Garden) Section

When rainwater fails and runs off impervious surfaces, it is captured by depressional areas in the landscape that temporarily hold water allowing it to slowly infitrate through a specialized soil mix and aggregate stone layers until it can be absorbed below ground. This strategy reduces the amount of surface runoff leading to less flooding and improved water quality in local waterways.

**(B)** 

#### Karst Formation

10 PM

1'-0" FLUSH CURB

18-6

POROUS UNIT PAVING PARKING S

24'-0"

ASPHALT DRIVE AISL

FABRIC

SETTING BED

CHOKEN COURSE AGEREGATE BASE STONE (STORMWATER STORAGE)

LANDSCAPE

Karst topography is a unique geologic feature of Missouri and is present on site at three locations in the form of sinkholes. Sinkholes generally provide direct channels or conduits from the land surface to underground aquifers. This direct link to groundwater does not allow for much opportunity to filter potential contaminants carried by stormwater runoff, which makes sinkholes sensitive features that need to be protected.

> Did You Know... The curved alignment in the parking lot is due to the circular shape of a nearby sinkhole? Not to worry, the layout of the parking lot is safely positioned cutside of the required setbacks.

#### Ecology, Water-Based Landscapes

AMENDES

The landscape for the Vital Farms Springfield Campus is unique in that it provides highperformance site features that solve common site development issues while benefiting the human and natural environment. These features help reduce slommwater runoff, improve water quality, reduce heat island effect (urbanized areas that become warmer than their surroundings), create open space, sequester carbon and provide habitat and shelter for beneficial pollinators, birds,

FARMS

and animals

Cable Trellis Green Wall Prairie Vegetation

The vines planted along the base of the trells create a vertical green wall that helps to soften the visual appearance of the large from Alliance Avenue. The site landscape, formerly farm pastureland, is entirely replanted with that would have historically dominated this region and mutually benefited many insects, birds, and animals. In contrast to lawn/turfgrass, a native landscape has extensive root systems that allow plants to access water and nutrients don't need watering and fertilizing or regular mowing. Native plant growth characteristics improve soil permeability which also reduces stormwater runoff.

ECT Consulting & Technology, Inc

Egg Central Station

2007 Alliance Avenue, Springfield, Missouri

Legend 5 - Level 3 2 - Cable Trellis Green Wall 3 - Bioswale Forebay 3 - Bioswale Forebay 3 - Bioswale 5 - Bioswale 3 - Bioswale 5 - Start/ Employee Terrace 13 - Bill 5

6 - Level Spreader 7 - Permeable Pavers (Truck Parking) 8 - Permeable Pavers (Car Parking) 9 - Bioretention (Stormwater Storage) 10 - Karst Formation 11 - Existing Tree Vegetation 12 - Bil Grass Prairie Vegetation

> Off-Street Parking (Permeable Pavers) Section Similar to bioretention (rain gardens), permeable pavers

Similar to bioretention (rain gardens), permeable pavers allow rainwater to be more quickly infiltrated, up to 100 inches per hour, through the small gaps between underneath allows the water to be ocoled, cleansed, and temporarily stored until it can slowly infiltrate into the ground below or be released at a controlled rate to the City storm sewer.



#### **ADJUSTED EBITDA RECONCILIATION**

(\$ thousands) Net income	13-Weeks Ended				26-Weeks Ended			
	27-Jun-21		28-Jun-20		27-Jun-21		28-Jun-20	
	\$	3,883	\$	5,936	\$	7,365	\$	7,870
Depreciation and amortization		835		498		1,620		954
(Benefit)/Provision for income tax		(695)		2,848		(999)		3,679
Stock-based compensation expense		1,141		296		1,994		744
Interest expense		13		97		31		255
Change in fair value of contingent consideration <sup>(1)</sup>		14		(327)		19		(350)
Interest income		(89)		(9)		(186)		(14)
Net litigation settlement gain		0		(20)		0		(20)
Adjusted EBITDA	\$	5,102	\$	9,319	\$	9,844	\$	13,118
Net Income as a % of Net Revenues		6.4%		10.0%		6.2%		7.4%
Adjusted EBITDA Margin		8.5%		15.7%		8.3%		12.3%

EST: 2007

**THANK YOU!** 

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